

#### Manufacturing Enterprise Solutions Association



Scheduling & Leadtime Reduction ThyssenKrupp HDW Ship Building & Engineer to Order

Karl Schneebauer, Board MESA Int. & MPDV Partner Manager









BOMAG Machine Building

Plant-to-Enterprise











#### **MESA Organization**



- MESA International Board
  - Committees
- Adjunct Board for EMEA
  - Committees/teams for various regions
- RUSSIAN WORK GROUP



- MESA Head Quarters
  - Execution by KCA
     107 S Southgate Dr.
     Chandler, AZ 85226-3222
  - DeAnn, Katie, Brandy and others

MESA International – Oct 2009

2



#### **Details under www.mesa.org**

- Globale Events & White Paper Database
- Board Members of Leading Manufacturers

#### Doug Weaver



#### **Board Member at Large**

Boeing
MES Systems & Project Manager for Boeing Commercial Aircraft
P.O. Box 3707, Build 40-84, M/C 04-KP
Seattle, WA 98124-2207

Phone: 206-251-4930 oduglas.l.weaver@boeing.com

Leading Vendors





MANUFACTURING/PRODUCTION OPERATIONS



# Our products















# Our machines









Driving Manufacturing Excellence

# **MES functions BOMAG**

- 1. Time and attendance (badge per person)
- 2. Order tracking
- 3. Material provisioning to line
- 4. Monitoring of interupt (capturing triggers)
- 5. Serial number per machine (detailed assembling history: geneology)
- 6. Completion feedback to SAP



# **Werner Burum**

## **IT-Head BOMAG**

werner.burum@bomag.com





# Time and attendance (badge per person)

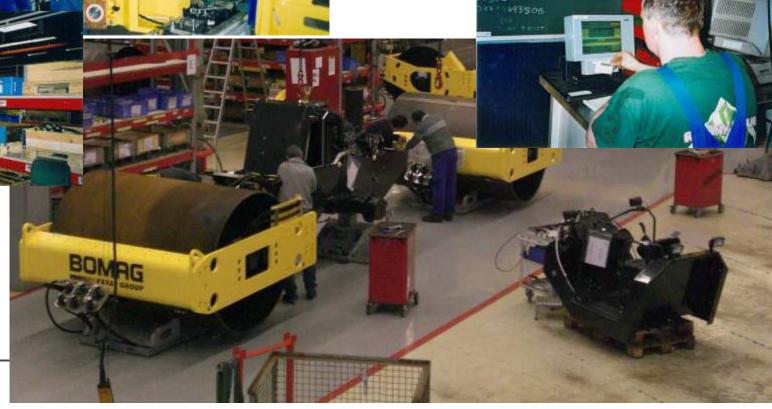




# **Accountability per Person**

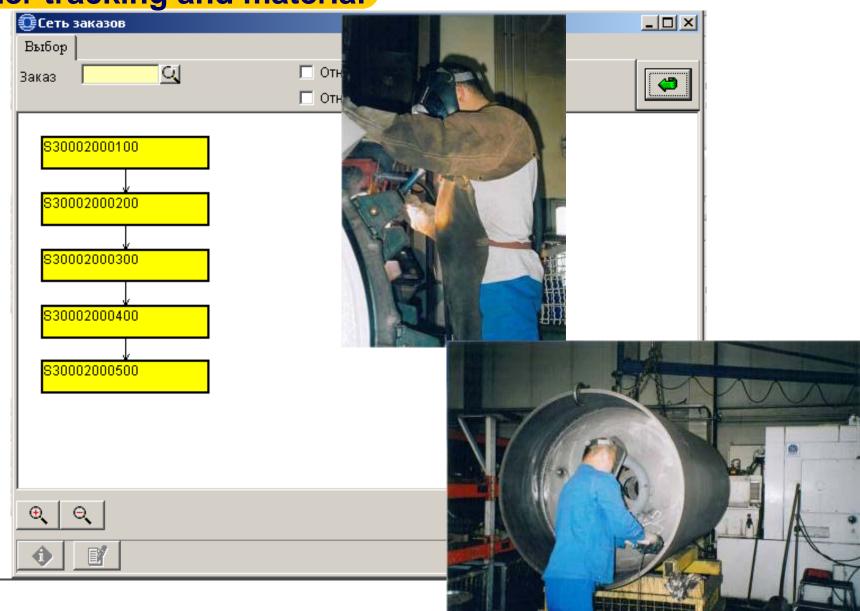


# HYDRA terminal





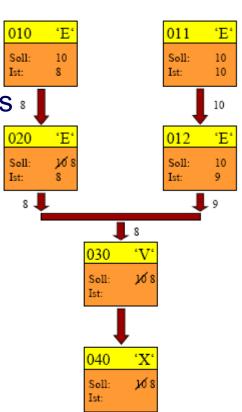
Order tracking and material





# **Complex workplan / parallel or** alternative or optional sequences

- Advanced SAP interface functionality
- High flexability for manual assembly operations
- Jumping back and forth in operations
- Workflow trigger if missing material
- Rework in line possible



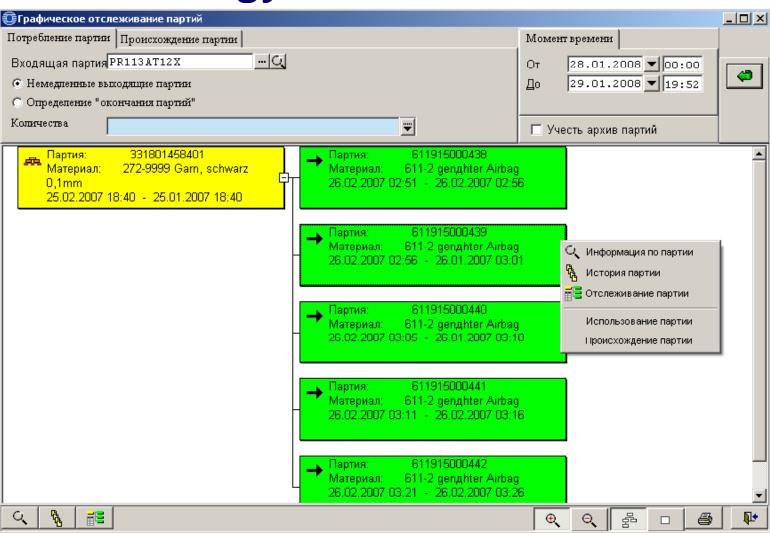


**BOMAG line: HYDRA terminal** 



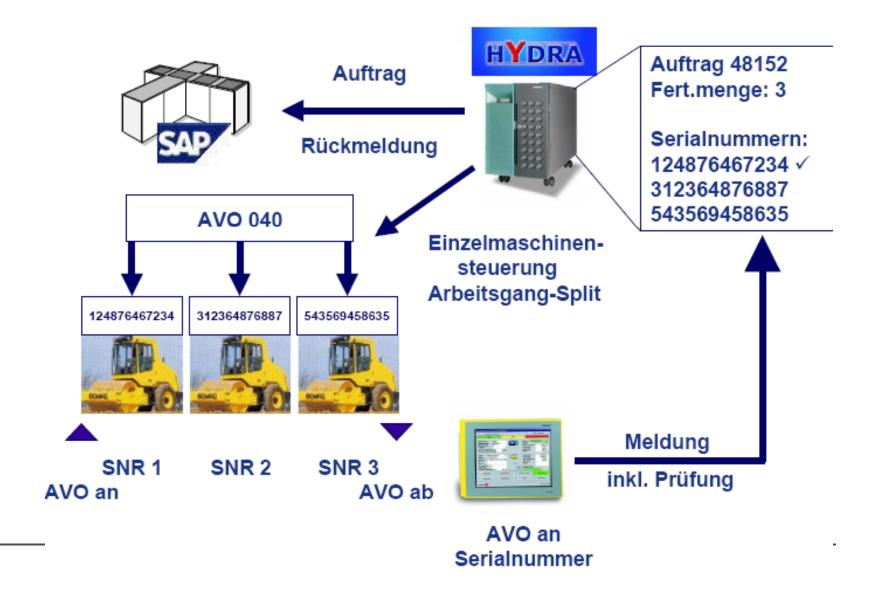


# Geneology





# **Geneology / serial number**





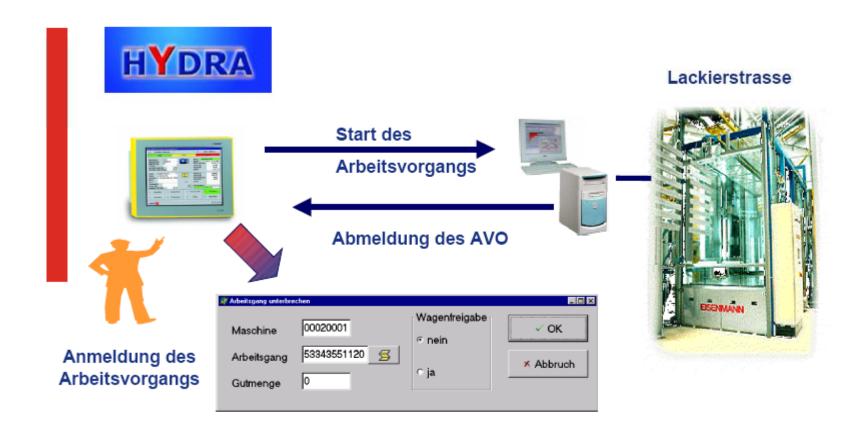
### **COMPLETE GENEOLOGY**

Traceability over all assembly departments





# **Painting integration to SCADA**





# **Hydra: Hardware**

- 2 Server (Prod + Test, Cold standby)
  - Win2000 + Oracle 8.1.7
    - 3 \* 1,6 Ghz, 2 GB
  - 0,4 TB Disc, 12 discs: 1 Opsys, 1 Hydra , 3 Redo, 7 DB
    - GB-Ethernet
- 10 CT381 Time and attendance terminals
  - 6 CT835 Access control terminals
    - 44 CT830 BDE-Terminals
      - Above 120 Consoles



# **Amortization**



# •Bomag Situation 2001 before HYDRA:

- •5 persons handwriting
- WIP material reduction
- Lead time reduction
- Less and shorter interruptions
- Exact sallary master date (assembly time per person)
  - ----> Amortisation in 0,8 Year

Mr. Werner Burum, IT Manager







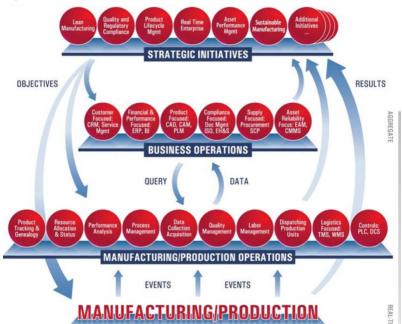




# Process Efficiency by MES

24. März 2010

Ingo Pedersen, Projektleiter MES, Thyssen Krupp Marine Systems AG, Howaldtswerke Deutsche Werft GmbH











#### **MESA Priorization**

High Prio



- Low Prio
  - No ring

## Challenges:

- + military is customer (engineer to order)
- + civilian ship building's volatility: fast rescheduling from boom to bust
- + lead time of 3-5 years
- + leasing workers and subcontractors traceable per OP & area (espionage for fuel cell battery)
- + external sourcing risk (inhouse Duplication capability)





#### **Benefit after MES**

- + Delivery accurace from ca. 65% in year 2000 to 95% in year 2006
- + Reduction of external LEASING workers by estimated 15 % (ONSITE re-allocation of assembly teams)
- + DAILY material consumption bookings back in SAP due to immediate Hydra bookings → drastic reduction of "typical missing part" problem
- + Reduction of LEAD TIMES of core components by 30% (tubes)
- + Visiblitiy of Bottlenecks and INTERRUPTS
- + Strong IMPROVEMENT regarding INHOUSE manufacturing or external subcontracting of PARTS

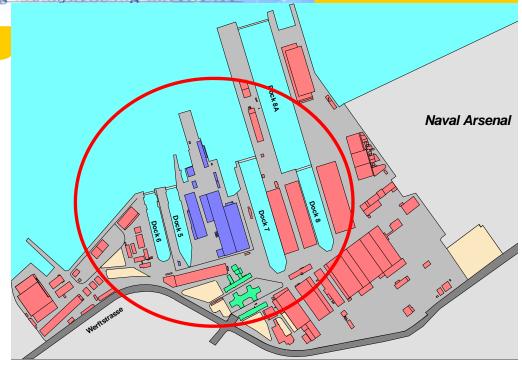


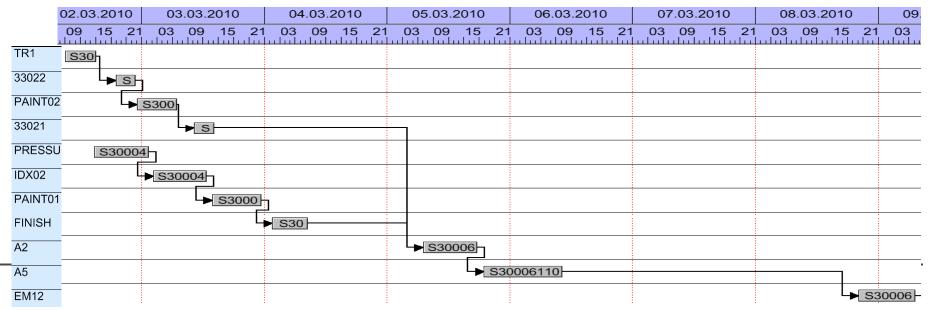


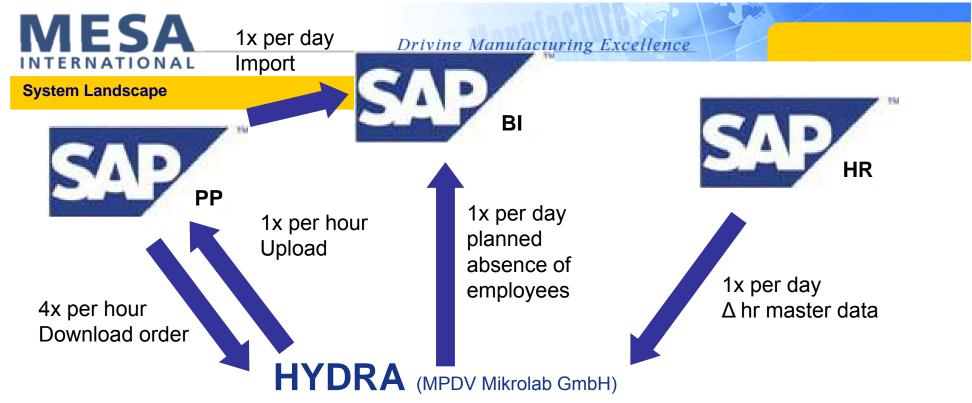
Driving Manufacturing Excellence

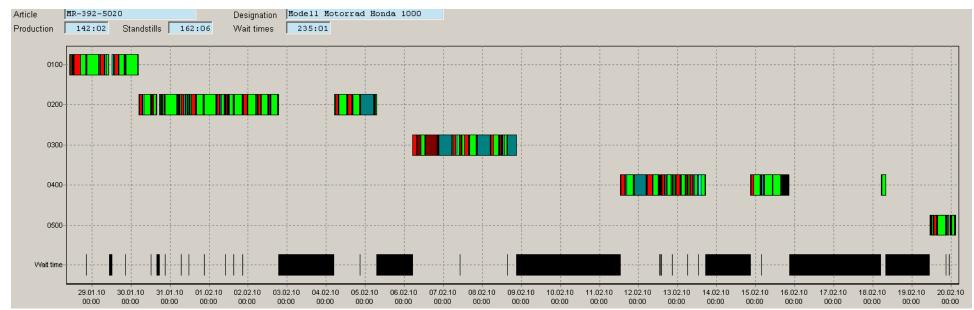
#### **Howaldtswerke Deutsche Werft**

- + Mechanical Assembly in Dock
- + CNC-Departments
- + Small assembly lines
- + Inhouse component making
- + ETO-indiv. Parts (Tubing, Cables)



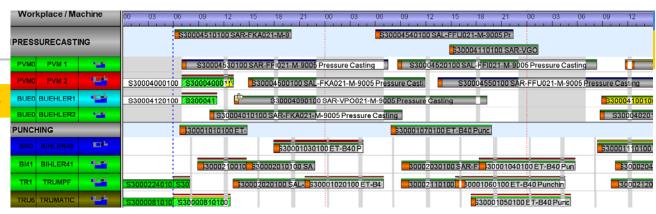








#### **System Components MES**



- + Graphical Order Sequencing- SCHEDULING (HLS)
  - → Complex BOMs and order structures with bottleneck scheduling
- + graphic worker scheduling (including LEASING Personell)
- + Absence Management with SAP HR (Capturing of coming & going)
- + Exact Reporting
- + 50 DC-Terminals for data collection (order- and people times simultaneously) for each production unit, partially wireless Notebook solutions





#### Touchscreen DC via Barcode

Druckdatum 10/22/2009 15:35:21 Lohnschein

Auftragsnummer 10616653

Auftragsart

Sollmenge

Einheit ST

Spätestes Ende 04.05.2009

Arbeitsgang 01900020 Bezeichnung

Pos.10 auf Vorrichtung schweissen

Artikel

UF039900301101184-1380047

0 - Fertigungsauftrag

Endartikel

D51184-30-01-0701 Abfallschleuse Modul

Zeichnungsnr. Info KI0214-

D5.1184-30-01-07.01-00

Personen:

Maschine/ Arbeitsplatz 69220101



Gruppe

6922SB

PPS-Starttermin

02.04.2009

PPS-Endtermin

04.05.2009 23.04.2009

Starttermin

Zeiten

23.04.2009 Rüsten

Endtermin

Solldauer

0,00

7,00

Name des Werkers Istzeit

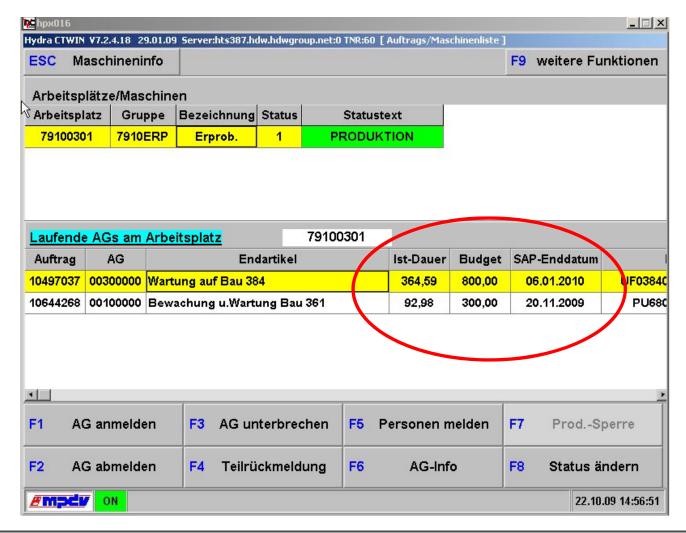
Mehrarbeit





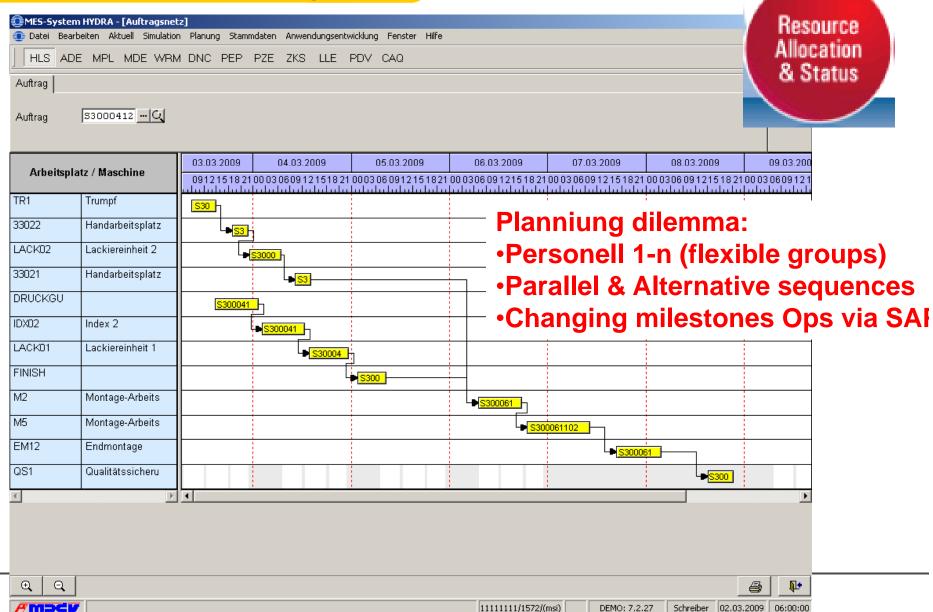
#### **Touch-Screen Examples**





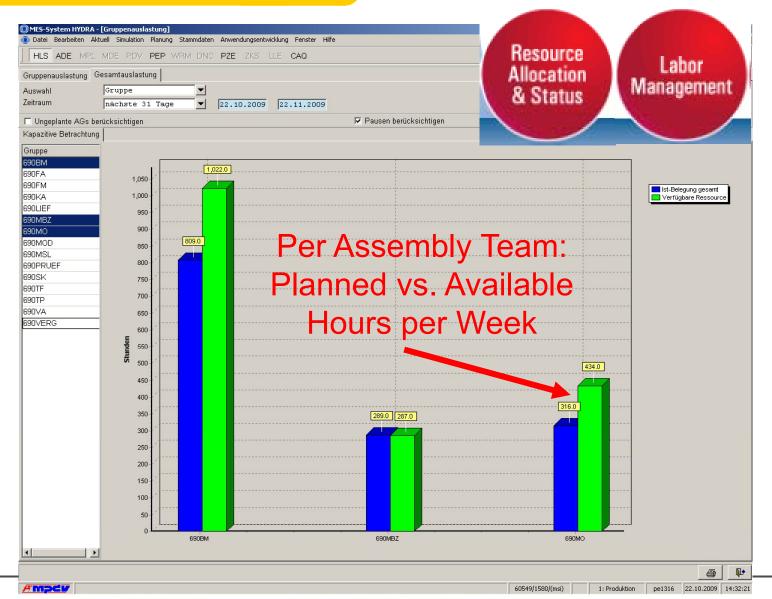


#### **Two-directional Rescheduling**

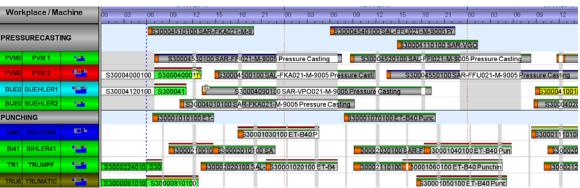




#### **Scheduler Group Load**

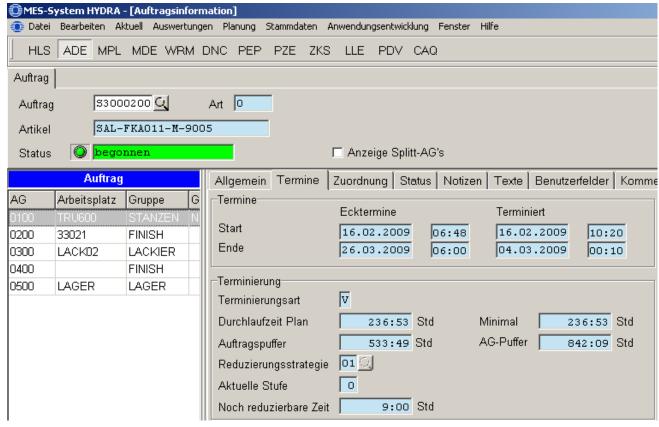






In SAP only order header dates are used



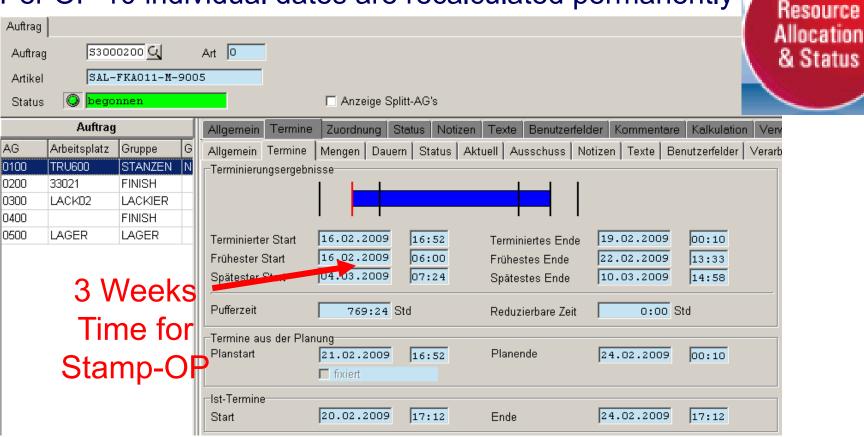


Simultaneous Forward and Backward scheduling creates windows



#### **Scheduling in Detail Detail**

Per OP 10 individual dates are recalculated permanently.



60549/1580/(msi)

1: Produktion pe1316 22.10.2009 14:23:47

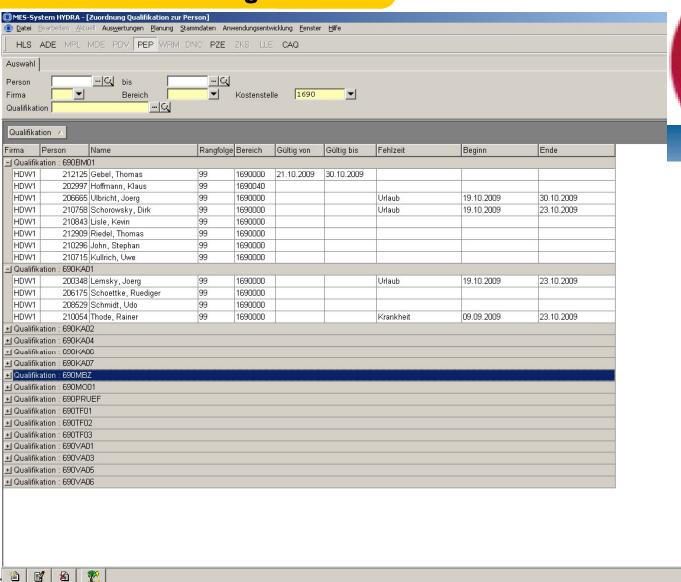


**AMDEN** 

#### **Personell Demand** Resource 💼 Datei Bearbeiten Aktuell Auswertungen Planung Stammdaten Anwendungsentwicklung Fenster Hilfe Labor Allocation HLS ADE MPL MDE PDV PEP WRM DNC PZE ZKS LLE CAQ Management Jahresübersicht Zeitraumübersicht & Status ... O bis Person ▾ 1690 Firma Kostenstelle 01.12.2009 31.12.2009 🔻 🔽 Fehlgrund anzeigen Datum Anzuzeigende Daten Schichtplan -Personen Dezember 2009 Person Name Bereich 11 12 13 14 15 16 17 18 19 irma Tätigkeit HDW1 202997 Hoffmann, Klaus 1690040 6 1.Werker 7 1.Werker HDW1 206423 Bilgili, Zuelfi 1690040 HDW1 212950 Mohr, Christian 1690040 8\_1.Werker HDW1 156945 Guttau, Karsten 1690021 9 Betriebsinger HDW1 206665 Ulbricht, Joera 1690000 Anbauteam HDW1 210715 Kullrich, Uwe 1690000 Anbauteam HDW1 210758 Schorowsky, Dirk 1690000 Anbauteam HDW1 210843 Lisle, Kevin 1690000 Anbauteam HDW1 212909 Riedel, Thomas 1690000 Anbauteam 210296 John, Stephan 1690000 HDW1 Anbauteam / SE 1690000 HDW1 209185 Yigit, Ahmet MBZ-Team HDW1 206175 Schoettke, Ruediger 1690000 Werkstattteam HDW1 206440 Roennfeldt, Bernd 1690000 Werkstattteam HDW1 206706 Thomas, Eddy 1690000 Werkstattteam HDW1 208529 Schmidt, Udo 1690000 Werkstattteam HDW1 209711 Nath, Andreas 1690000 Werkstattteam 209738 Schmelzkopf, Meik HDW1 1690000 Werkstattteam HDW1 209900 Kisa, Irfan 1690000 Werkstattteam HDW1 210046 Noll, Edgar 1690000 Werkstattteam HDW1 210054 Thode, Rainer 1690000 Werkstattteam 43 43 43 42 42 42 42 42 34 31 25 ⊕ Ohne Schicht - verfügbar 43 43 43 43 43 42 42 42 42 42 34 31 25 ⊕ Gesamt - verfügbar Q ( ) 3 1



# **Personell Scheduling on OPs**



Labor Management



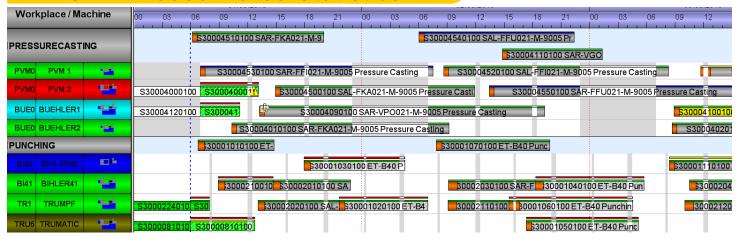
Labor Management Performance Analysis

### **Shift Protocol per Customer Project**

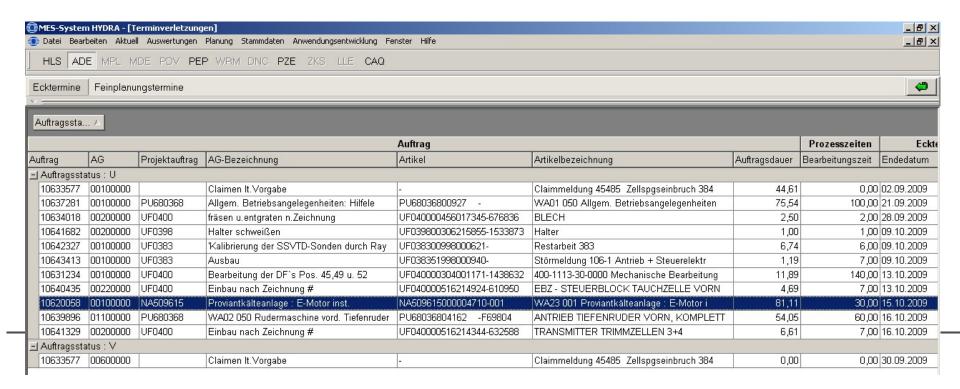
	A	В		С	D	Е	F	G	Н				
1	Summe von Summe					Boot 🗸		-					
2		Ukt	+	Sektion *	Schicht 3		UF0383	UF0384	UF0398	UF0399	UF0400	UF0401	Gesamtergebnis
3	■ 1690	⊕00		⊟1	1	10000	0, 0000		65:34:23	0. 0000		1	65:34:23
4				⊟3	1			8:05:57					8:05:57
5		)		<b>■9</b>	1			85:09:53	180:35:46	119:20:33	64:18:53		449:25:05
5 6					3			0:00:58	0:36:41	0:09:11	0:15:31		1:02:21
7		<b>■23</b>		⊟1	1				3:21:50				3:21:50
8	1690 Ergebnis							93:16:48	250:08:40	119:29:44	64:34:24		527:29:36
9	■ 1692001	<b>□00</b>		<b>■3</b>	1				168:53:14	149:50:29	5:08:09	6:32:55	
10					2				92:57:20	35:37:19	0:59:55		129:34:34
10 11 12 13					3				15:59:53	5:31:07			21:31:00
12				<b>■4</b>	1					36:25:17	2:59:22	1:37:06	41:01:45
13					2					4:36:38			4:36:38
14					3					2:17:42			2:17:42
14 15 16 17 18				<b>■5</b>	1				32:52:38	21:49:09	1:15:16	0:45:00	
16					2				8:14:22	20:07:50			28:22:12
17					3				1:23:54	4:09:19			5:33:13
18		⊞30		□4	1				27:13:34				27:13:34
19					2				3:16:11				3:16:11
20				<b>□</b> 5	1					20:09:24			20:09:24
21					2					0:56:53			0:56:53
22		<b>■33</b>		⊞3	1				3:25:54				3:25:54
23 24				<b>-9</b>	1				0:00:07				0:00:07
24		<b>∃36</b>		<b>=5</b>	1				3:30:25				3:30:25
25					2				0:30:33				0:30:33
26	1692001 Ergebnis						358:18:05	301:31:07	10:22:42	8:55:01	679:06:55		
27	∃ 1692002	□00		<b>∃</b> 3	1				34:49:10	51:55:14			86:44:24
28					2				10:01:05	29:44:50			39:45:55
29					3					18:35:54			18:35:54
30				<b>=5</b>	1					73:07:44	65:05:21	57:45:10	195:58:15
31					3					34:41:01	10:42:49	11:58:33	
32				l	3					66:22:46	3:24:19	36:42:15	106:29:20



#### **SAP Missed Dates Statistics**









#### **Benefits of Hydra MES**

- + Delivery accurace from ca. 65% in year 2000 to 95% in year 2006
- + Reduction of external LEASING workers by estimated 15 % (ONSITE re-allocation of assembly teams)
- + DAILY material consumption bookings back in SAP due to immediate Hydra bookings → drastic reduction of "typical missing part" problem
- + Reduction of LEAD TIMES of core components by 30% (tubes)
- + Visiblitiy of Bottlenecks and INTERRUPTS
- + Strong IMPROVEMENT regarding INHOUSE manufacturing or external subcontracting of PARTS







Ingo Pedersen
ThyssenKrupp Marine Systems AG
Howaldstwerke-Deutsche Werft GmbH
Werftstraße 112-114
24143 Kiel

Tel.: +49 431 700123787

ingo.pedersen@thyssenkrupp.com